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| OFFICE OF IMAGERY ANALYSIS | |
| DIRECTOR | |
| DEP. DIRECTOR | |
| EXEC. OFFICER | |
| SECRETARY/DIR | |
| SECRETARY/DEP. DIR | |
| 8 DEC 1980 | |
| 1 DEC 1980 | |

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MEMORANDUM FOR: CHALLENGE Steering Group

FROM: James P. Lynch
Chairperson, CHALLENGE Steering Group

SUBJECT: Discussion Topics for 11 December Meeting

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1. The next meeting of the CHALLENGE Steering Group will be held at 1330, Thursday, 11 December, in Room 7E32 Headquarters.

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2. Topics to be discussed (Attachment A) will include the status of current analysis work on [] and other areas, funding for 1981 operation of the Petroleum Analysis Project, and procedures for the joint review of the Project that is to begin not later than 1 January 1981 (Attachment B). []

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James/P. Lynch

Attachments:

- A. CHALLENGE Steering Panel Agenda
- B. D/NFAC Memorandum NFAC-5346-79 of 10 Oct 79

CONFIDENTIAL
When Separated
From Attachments

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SUBJECT: Discussion Topics for 11 December Meeting ☐

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ERAD/PAP: ☐ saw ☐ (5Dec1980)

Distribution:

Orig + 1 - DD/NFAC

1 - D/OER

1 - D/OIA

1 - NFAC/PME ☐

2 - D/GSR

1 - CH/ERAD

1 - CH/PSAC/OER

1 - ERAD/PAP ☐

CHALLENGE STEERING PANEL AGENDA

11 December 1980

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Topics for Discussion

1. CHALLENGE/Petroleum Analysis Project Update

- Revision Progress ✓ *connections*
- Status of Other Production ✓ *other major fields*
- Plans for Future Work

finished or under way

*What field is next?
OER + OGSR to discuss
(1/2/81)*

2. Operating Funds for 1981 External Analysis

- Current Contract Expenditures
- CY 1981 Funding Needs

Need (see paper of 11 Dec 80)

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3. Procedures for Joint OGSR/OER/OIA Review of CHALLENGE/PAP

- Role of CHALLENGE Approach in Future NFAC Analysis
- Imagery Analyst Assignments for the Future ✓

2 papers -- one from OER & one from OGSR as starting points

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NFAC-5346-79

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NATIONAL FOREIGN ASSESSMENT CENTER

WASHINGTON, D. C. 20505

Director

10 October 1979

MEMORANDUM FOR: Director, Office of Geographic & Cartographic Research
Director, Office of Economic Research
Director, Office of Imagery Analysis

FROM : Bruce C. Clarke, Jr.
Director, National Foreign Assessment Center

SUBJECT : Project CHALLENGE

1. I believe it is important that the momentum we have established in grappling with the difficult problem of petroleum reservoir analysis be maintained. To this end, the Director of Geographic & Cartographic Research is assigned the management of Project CHALLENGE.

2. This decision is not an endorsement of the recommendation that OGCR conduct all of NFAC's technical resource assessment of foreign fossil-fuel production. Nor should it be interpreted as establishing a bureaucratic precedent with regard to how I intend to allocate imagery analysis in support of interdisciplinary research. I will make decisions on this issue on a case-by-case basis.

3. My intention in having OGCR undertake this responsibility is to maximize the limited analytical resources NFAC now has invested in petroleum reservoir analysis and to minimize NFAC's investment in new resources.

a. OGCR shall provide project management while obtaining imagery analyst resources from OIA. Because of the critical importance of having imagery analysts with petroleum analysis experience continue to support Project CHALLENGE, two OIA analysts will continue to work with the team in OGCR. By mutual agreement of D/OGCR and D/OIA, OIA analysts may be assigned to the Project CHALLENGE team on a rotational basis. OGCR will provide the positions for the two OIA analysts. Furthermore, I am requesting

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that NPIC continue to dedicate an imagery analyst to Project CHALLENGE. OGCR will provide that position also.

b. ADP and collateral support are to be provided by OER. OER, in its capacity as the principal office in NFAC on international energy matters, will continue to provide substantive guidance in helping to determine the CHALLENGE team's analytical priorities. Moreover, OER will continue with its responsibility to produce analyses of petroleum reserves and supply. []

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4. A Project CHALLENGE Steering Group is established, chaired by D/OGCR, with the following members: DD/NFAC, D/OER, and D/OIA. The Steering Group will meet periodically to review matters of resources, requirements, and project planning. The Chairman will report on each meeting in writing to D/NFAC. []

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5. I believe the issue of whether or not the CHALLENGE model has long-term utility to NFAC's analytic needs is still an open question. I am confident that there is enough work to keep the team occupied through at least 1981. At that time we should have accumulated enough experience with both the CHALLENGE model and the needs of the policy community to determine what future role this analytical approach should play in NFAC's analytical effort. To this end, I am requesting that the Directors of OGCR, OIA, and OER address this subject as well as the question of the continued value of having imagery analysts dedicated full-time to the team outside of OIA, in a joint review of the project, to begin no later than 1 January 1981 and to be completed by 31 March 1981. []

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Bruce C. Clarke, Jr.

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